

Auckland Transport Board Meeting – Open Session

Date: 29 July 2021
Time: 9:00AM – 10:35AM
Venue: Room 1.04 Auckland Transport, 20 Viaduct Harbour Avenue, Auckland
Board and Councillor Attendees: Wayne Donnelly, Chair
Tommy Parker
Dr Jim Mather
Abbie Reynolds
Kylie Clegg
Darren Linton
Mary-Jane Daly
Nicole Rosie

Executives/Presenters: Shane Ellison – Chief Executive
Andrew Downie – Governance Lead
Bryan Sherritt – EGM Safety
Jenny Chetwynd – EGM Planning
Mark Lambert – EGM Integrated Networks
Wally Thomas – EGM Stakeholder, Communities and Communication
Vanessa Ellis – EGM Customer Experience
Mark Laing – EGM Finance
Rodger Murphy – EGM Risk and Assurance
Roger Jones – EGM Business Technology
Andrew Allen – EGM Service Delivery
Natasha Whiting – EGM Culture and Transformation
Kitty Jan - Safety Business Partner
Hamish Bunn – GM Investment, Planning and Policy
Shelale Mazari – Graduate, Integrated Network Planning
Murray Burt – Chief Engineer

Minutes

Anna Percy – Senior Asset Specialist
Robin Verstappen – Transport Planner
Madi Salter – Transport Planner

Eric Howard – Principal, Whiting Moyne
Superintendent Steve Greally – Director, National Road Policing Centre, New Zealand Police
Assistant Commissioner Bruce O’Brien - Deployment and Road Policing, New Zealand Police
Robert Anderson - Governance and Commercial, Ministry of Transport

Item	Topic	Update / Actions	Responsible
1.	Welcome/Acknowledgements		
	The Chair opened the meeting and welcomed all present.		
2.	Opening Karakia		
	Dr Mather led the Karakia.		
3.	Apologies		
	Adrienne Young-Cooper. Councillor Chris Darby. Councillor Bill Cashmore.		
4.	Update from the Chair		
	There was no update from the Chair.		
5.	Late Items for General Business		
	The Governance Lead advised that the paper on the Three Waters Reform programme had been removed from the agenda and would be circulated separately via email for noting by directors.		
6.	Interest Register – Declarations/Conflicts		
	Ms Rosie advised she is on the establishment board for the Auckland Light Rail project. The Chief Executive advised he is on the establishment board for the Auckland Light Rail project.		
7.	Approval of Open Session Minutes – 28 June 2021		

Minutes

Item	Topic	Update / Actions	Responsible
		The board approved the open session minutes of 28 June 2021 as a true and accurate record. (Mr Donnelly Ms Reynolds): Carried.	
8.	Action Register		
		There were no comments or questions on the action register.	
9.	Review of Formal Letters		
		The board noted the letters that were recently received. There were no questions.	
10.	Business Report		
		<p>The Chief Executive provided an overview of the business report, highlighting:</p> <p>Awards</p> <ul style="list-style-type: none"> The business had recently received the DVFREE Tick and had also won an award at the recent PRINZ Awards. <p>Karangahape Road Enhancements</p> <ul style="list-style-type: none"> The appreciation for the support received from directors at events such as openings and sod turning ceremonies. <p>Innovating Streets</p> <ul style="list-style-type: none"> 35 projects had been delivered as at 30 June 2021. A small percentage of the projects delivered so far have received negative public attention. An Innovating Streets project on Ponsonby Road is still to be completed. The projects have led to opportunities for learning. <p>Public Transport (PT)</p> <ul style="list-style-type: none"> PT patronage figures remain on track. The assumption in the budget is 82 million passenger boardings by the end of the 2021/2022 financial year. <p>Ms Clegg congratulated management on the efforts which have gone into delivering on the vision for the region including the recent opening of Puhinui Station in Papatoetoe.</p> <p>The board noted the Business Report.</p>	

Minutes

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<i>Items for Approval</i>			
11.	Road Safety Business Improvement Review 2021 and Management Response Plan		
	<p>Ms Clegg and the Chief Executive welcomed guests from partner organisations in attendance and introduced the Road Safety Business Improvement Review 2021 and Management Response Plan, noting:</p> <ul style="list-style-type: none"> • The importance of this piece of work. • The board is concerned about the recent increase in the number of deaths and serious injuries on the road network. • Eric Howard, an internationally renowned safety expert, was engaged by the business in 2018 and 2021 to undertake a Business Improvement Review into road safety. <p>Ms Clegg welcomed Mr Howard, who delivered a presentation which included key achievements, the process followed for the 2021 review, and the challenges in delivering the recommended outcomes. He noted:</p> <ul style="list-style-type: none"> • Auckland as a region has done well in reducing deaths and serious injuries on the road network but the opportunity exists to make further gains over the next three to five years, including substantial improvements in the next 12 months. • The commitment from the board and executive is important. • Working collaboratively with the Tāmaki Makaurau Transport Safety Governance Group and partners will be critical to support the delivery of an improved deterrence of drinking driving and speeding. <p>The EGM Service Delivery recapped the Safer Speeds programme, noting:</p> <ul style="list-style-type: none"> • The vast majority of speed limit changes outlined under Tranche 1 of the programme have been delivered with an estimated deaths and serious injuries saving over 5 years of 87. • Tranche 2 is more ambitious and covers 1,000km across 800 individual roads. The tranche was sufficiently large to be required to split into two sections: 2A and 2B. It is estimated to save 70 deaths and serious injuries over a 5 year period. • Tranche 2A covers 600km of roads and is focussed on reviewing speed limits around schools and on high risk rural roads. It will go to public consultation in August 2021. • Tranche 2B will review speed limits around schools, high risk rural roads, rural marae and Waiheke Island roads. <p>Ms Clegg welcomed Assistant Commissioner O'Brien and Superintendent Greally from the New Zealand Police who highlighted the work on road safety outcomes. They advised that Safe Roads is one of the three strategic directions focussed</p>		

Minutes

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	<p>on by the Police Commissioner, along with Safe Homes and Safe Communities. The New Zealand Police intends to move <i>Operation Deterrence</i> to a business as usual model as opposed to a targeted campaign over a 3 month period. This will be based on the three principles of deterrence – dosage, unpredictability and network coverage – which has been used successfully overseas. It will focus on three key areas – general deterrence, specific deterrence and recidivist offenders. Assistant Commissioner O’Brien also highlighted the work underway to develop a data and insights performance model using Auckland Transport, Waka Kotahi New Zealand Transport Agency (Waka Kotahi) and New Zealand Police data to provide insights on road safety.</p> <p>Mr Anderson noted that the Ministry of Transport was very supportive of the insights from the Business Improvement Review and that the Ministry would like to include Auckland Transport in policy and legislative change discussions. The Ministry will undertake a review of fees, penalties, the graduated driver licensing system, drink driving legislation and governance at a national level.</p> <p>Ms Rosie noted the value of covert cameras and demerits and the ten elements of the Road to Zero, each of which have been assessed and have priority actions. Ms Rosie also highlighted that policy changes can take time to complete and that support is needed to keep the policy work in front of government. She also noted that Waka Kotahi will assume responsibility for speed cameras back from the New Zealand Police. The number of cameras across New Zealand will increase from 200 to 800.</p> <p>Mr Donnelly enquired if there was a jurisdiction overseas that provided an example of best practice to assist management. Mr Howard advised that Sweden and Norway are good examples. In addition, the states of Victoria and Queensland have a sophisticated covert, mobile camera programme. Victoria has recently expanded its camera hours from 9,000 per month to 16,000 hours per month.</p> <p>The board:</p> <ul style="list-style-type: none"> a) Approved publication of the final Road Safety Business Improvement Review 2021. b) Supported Auckland Transport’s and Tāmaki Makaurau partner’s response to the Road Safety Business Improvement Review 2021. <p>(Ms Daly Ms Reynolds): Carried.</p>		
12.	Auckland Transport’s Updated Statement of Intent for 2021/22-2023/24		
	<p>The EGM Planning and Investment introduced Mr Bunn and Ms Mazari who presented the report, noting:</p> <ul style="list-style-type: none"> • The version of the Statement of Intent (SOI) which was distributed to the board via Diligent was not the final version and has been updated with minor changes. 		

Minutes

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	<ul style="list-style-type: none"> Targets for three measures had been updated. These were: <ul style="list-style-type: none"> Number of cycle movements past 26 selected count sites (millions). The total number of PT boardings (millions). The percentage of the total PT operating cost recovered through fares. The revised SOI reflects the feedback provided by Auckland Council and includes improved targets around safety, such as safe cycling facilities. <p>Ms Reynolds questioned whether a Vehicle Kilometres Travelled (VKT) target could be included in the SOI.. Ms Rosie advised that Waka Kotahi had undertaken work on reducing VKT through a focus on increasing PT usage and offered management the opportunity to review this work. Mr Bunn highlighted the complexity of including a VKT measure but indicated this would be investigated.</p> <p>The board asked for a review of climate change commentary and for a more focussed narrative on this.</p> <p>To enable the above amendments to be completed, the board agreed to defer approval of the final SOI and for this to be undertaken via circulation on Monday 2 August 2021.</p>		
13.	Asset Management Plan 2021		
	<p>The EGM Integrated Networks presented the report, noting the recent discussion on the topic at the Design and Delivery Committee meeting of 20 July 2021. He handed over to Mr Burt who advised:</p> <ul style="list-style-type: none"> Auckland Transport is guardian of \$22 billion worth of transport infrastructure assets. The Asset Management Plan (AMP) is a legal requirement to demonstrate good public stewardship of assets and ensuring they are fit for purpose. The AMP was included in a business case for funding to Waka Kotahi. It was favourably received with positive feedback noted. Road asset management was funded to \$866 million. This was 21% lower than the AMP recommendation of \$1,103 million. Public transport asset management also had a funding shortfall. Funding shortfalls could impact service delivery. 		

Minutes

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	Ms Daly enquired about the Seismic Risk Policy. The EGM Risk and Assurance confirmed it would be a tier one policy which would be brought to the board for approval. The board agreed that policy alignment was very important. The board:	<ul style="list-style-type: none"> a) Approved publication of the Asset Management Plan 2021 and Asset Management Plan Summary 2021 on the AT website, subject to an editorial alignment review against the published Regional Land Transport Plan 2021-31. b) The published plan and summary to include reference to the challenge of embedded carbon in existing and new assets and some of the initiatives already underway or that AT will explore during the first three years of the plan. 	
<i>Items for Noting</i>			
14.	Council Controlled Organisation Review Progress Update		
	The Governance Lead presented the paper, noting:	<ul style="list-style-type: none"> • Of the 64 recommendations from the Review of Council Controlled Organisations (CCOs), 8 are being led by Auckland Transport. • Progress made to date has been satisfactory with all Auckland Transport led recommendations rated as green or amber. • Auckland Council has a programme manager to provide oversight and coordination across the Council whanau of delivery of the CCO review. • Auckland Transport is currently recruiting for a senior programme lead and programme specialist in the Governance team who would have accountability, as part of their role, for oversight of execution of the Auckland Transport led recommendations. <p>The board noted the update on the progress made on the CCO Review.</p>	
15.	Monthly Transport Indicators – May 2021		
	The EGM Planning and Investment introduced Mr Verstappen and Ms Salter who presented the report, noting:	<ul style="list-style-type: none"> • PT patronage in May 2021 was strong. • The number of deaths and serious injuries on the road network has increased. • Ms Salter would take over future reporting to the board. 	

Minutes

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		<p>Mr Donnelly noted that people seemed inclined to use private transport options and tolerate congestion. He enquired if PT resources were being deployed in the right place. The Chief Executive noted that PT patronage is growing incrementally and that results would take time. He also noted that pedestrian numbers in the city centre are down.</p> <p>Mr Parker requested that the measures of deaths and serious injuries are separated in future reporting. Mr Verstappen confirmed this change would be made.</p> <p>The board noted the Monthly Transport Indicators report for May 2021.</p>	
16.	Safety Dashboard		
		<p>The EGM Safety provided an overview, highlighting:</p> <ul style="list-style-type: none"> • There have been 54 deaths on Auckland roads to the end of June 2021. There were 29 deaths for the same period in 2020. • The number of deaths on Auckland roads for the last 12 months is higher than the five-year average. • Conversely, the number of serious injuries for the last 12 months is lower than the five-year average. • The fatal crash report is being revamped. <p>Mr Donnelly highlighted that the increase in deaths on the road network when compared with 2020 remained of significant concern to the board.</p> <p>The board noted the Safety Performance Dashboard.</p>	
17.	General Business		
		No items of general business were discussed.	
Next Meeting – 26 August 2021			

Minutes

Signed as a true and correct record



Wayne Donnelly
CHAIR

16 September 2021

DATE